



Leicester  
City Council

Council

30<sup>th</sup> November 2017

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**Capital Programme 2018/19 to 2019/20**

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**Report of the Director of Finance**

1. **Purpose**

- 1.1 The purpose of this report is to ask the Council to approve a capital programme for 2018/19 to 2019/20.

2. **Summary**

- 2.1 Capital expenditure is incurred on works of lasting benefit and is principally paid for by grant, tenants' rents, and the proceeds of asset sales (capital receipts). Money can also be borrowed for capital purposes, but the scope for this is limited as borrowing affects the revenue budget.
- 2.2 Traditionally, the Council has prepared a multi-year capital programme. The last programme was approved on 24<sup>th</sup> February 2016 and covered three years: 2016/17 to 2018/19. The third year, however, was indicative and subject to revision during 2017/18.
- 2.3 The whole programme has now been reviewed, and a draft programme for 2018/19 to 2019/20 has been prepared for approval. In respect of 2018/19, the new programme overlaps the programme approved in February 2016. Schemes already approved for 2018/19 continue to form part of the programme; where sums previously approved have now increased, this is described later in the report.
- 2.4 Unlike previous years, the programme includes funding for the Economic Action Plan. The programme is substantially weighted towards neighbourhood works, but is complemented by a sum of money to improve the physical environment and create jobs and apprenticeships.

- 2.5 The capital programme is split into two parts:-
- (a) **“Immediate starts”**, being schemes which directors have authority to commence once the council has approved the programme. These are fully described in this report;
  - (b) **“Policy provisions”**, where the purpose of the funding is defined but money will not be released until specific spending proposals have been approved by the Executive.
- 2.6 A review has recently taken place of the way in which the capital programme is monitored. As a consequence, immediate starts have been split into three categories:-
- (a) **Projects** – these are discrete, individual schemes such as a road scheme or a new building. In future, these schemes will be monitored with reference to physical delivery rather than an annual profile of spending. (We will, of course, still want to make sure that the overall budget is not going to be exceeded). Appendix 6 to this report proposes progress milestones for each project in the programme.
  - (b) **Work Programmes** – these will consist of minor works or similar schemes where there is an allocation of money to be spent in a particular year. The focus will, as now, be on whether the money gets spent in the years for which it is approved;
  - (c) **Provisions** – these are sums of money set aside in case they are needed, but where low spend is a favourable outcome rather than indicative of a problem.
- 2.7 When, during the year, proposals to spend policy provisions are approved, a decision on classification will be taken at that time (i.e. a sum will be added to projects, work programmes or provisions as the case may be).
- 2.8 The table below summarises the proposed spending for the years 2018/19 to 2019/20, as described in this report:-

	<u>£m</u>	<u>£m</u>
<b><u>Proposed Programme</u></b>		
Projects		11.5
Work programmes		7.7
Provisions		0.8
Policy provisions		96.3
		<u>116.3</u>
<b><u>Funding</u></b>		
Monies ringfenced to schemes		16.5
General resources		99.9
Total Resources		<u>116.3</u>

- 2.9 The total included for policy provisions is distorted by the impact of money for new school places (£60m).
- 2.10 The programme presented does not include Housing Revenue Account schemes. Given the uncertainty created by the introduction of a rent cap by the Government, planning for the HRA capital programme is necessarily carried out in parallel with the revenue budget. Approval to the HRA programme will be sought by means of a separate report in February. It is anticipated that the HRA programme for 2018/19 will amount to some £15m, and a similar amount in 2019/20.
- 2.11 In addition to the above, spending of £100m is already planned for 2018/19, either as a consequence of schemes approved in February 2016, or changes approved subsequently.
- 2.12 The Council's total capital expenditure now forecast for 2018/19 and beyond amounts to some £250m.

### 3. **Recommendations**

- 3.1 The Council is asked to:-
- (a) Approve the capital programme described in this report and summarised at Appendices Two to Five, subject to any amendments proposed by the City Mayor;
  - (b) Agree that sums included in the 2016/17 to 2018/19 capital programme and designated "provisional" can now be formally approved;
  - (c) For those schemes designated immediate starts, delegate authority to the lead director to commit expenditure, subject to the normal requirements of contract procedure rules and finance procedure rules;

- (d) Delegate authority to the City Mayor to determine a plan of spending for each policy provision, and to commit expenditure up to the maximum available;
- (e) For the purposes of finance procedure rules:
- Determine that service resources shall consist of service revenue contributions; HRA revenue contributions; and government grants/third party contributions ringfenced for specific purposes (but see below for the Local Growth Fund);
  - Designate the highways maintenance programme and transport improvement programme as programme areas, within which the director can reallocate resources to meet operational requirements.
- (f) As in previous years, delegate to the City Mayor:
- authority to increase any scheme in the programme, or add a new scheme to the programme, subject to a maximum of £10m corporate resources in each instance;
  - authority to reduce or delete any capital programme provision, subject to a maximum of 20% of scheme value for “immediate starts”; and to transfer any “policy provision” to the “immediate starts” category;
- (g) In respect of the Local Growth Fund (which the Council receives as accountable body to the Leicester and Leicestershire Economic Partnership):-
- Delegate to the City Mayor approval to accept the Government’s funding offer each year, and to add this to the capital programme;
  - Delegate to the Strategic Director, City Development and Neighbourhoods, in consultation with the Director of Finance, authority to allocate the funding to individual projects (in effect, implementing decisions of LLEP);
  - Agree that City Council schemes funded by LGF can only commence after the City Mayor has given approval;
  - Delegate to the Director of Finance authority to reallocate LGF funding between projects to ensure the programme as a whole can be delivered;
  - Note that City Council contributions to LGF projects will follow the normal rules described above.
- (h) Delegate to directors, in consultation with the relevant assistant mayor, authority to incur expenditure in respect of policy provisions on design and other professional fees and preparatory studies, but not any other type of expenditure;

- (i) Agree to include funding received from the Government's National Productivity Investment Fund for bus pinch point improvements (£2m) as an immediate start (announcement of this money was made too late to include in the draft programme).

#### 4. **Key Policy Issues**

- 4.1 The key concern of capital planning is to deliver strategic objectives and meet (as far as possible) a level of need which considerably exceeds available resources.
- 4.2 The capital programme is primarily focussed on neighbourhood works. Taken with the current programme, for instance, over £100m has been made available to create new school places in response to rising demand. Over the two years of the programme, it is anticipated that £30m will become available to spend on improving housing estates. £4m will be available for disabled facilities grants in private housing; £4m will be spent on highways maintenance reflecting local ward members' priorities; and £8m will be spent on school maintenance.
- 4.3 This neighbourhood focus is complemented by a sum of £19m set aside for the Economic Action Plan. As described below, the programme has delivered substantial regeneration and employment benefits. Through the EAP, and working with business, 5000 jobs, 900 apprenticeships and 370 work placements have so far been created.
- 4.4 A major policy issue is the need to plan additional school places to reflect rising pupil numbers. Substantial works have already taken place to create around 4,000 new places at primary schools, but further places are required both at primary level; and more recently at secondary level. Total available funds will create approximately 1,000 primary and 3,400 secondary places between 2016 and 2020.
- 4.5 Investment in adult care is essential to maximise the independence of vulnerable people, to address the historic over reliance on residential care, and to prevent unnecessary admission and re-admission to hospital. The current capital programme provides £6.7m to address the need for extra care accommodation, on top of £2.5m which has been allocated for schemes at the former Queensmead School site in Braunstone and at Tilling Road. However, progress on delivering additional extra care has been stymied by Government changes to the "rent cap" which threatened to make such schemes financially unviable. Very recent Government announcements suggest that these changes may no longer be implemented as planned. However, no additional funding is provided in the programme at this time, given the significant uncommitted sums which are already available.

## 5. **Resources**

- 5.1 Resources available to the programme consist primarily of Government grant and capital receipts (the HRA programme is supported by tenants' rent monies). Most grant is unringfenced, and the Council can spend it on any purpose it sees fit.
- 5.2 In 2015/16, the Council changed its policy regarding capital receipts. Instead of anticipating receipts, we have waited until they are received before planning to spend them. This increases the resilience of the capital programme at a time when revenue budgets are being cut dramatically – in future, if receipts fail to materialise due to market downturn, it will not be possible to use revenue monies to plug the gap.
- 5.3 The exception to the above is receipts expected from the sale of council housing, where tenants exercise their "Right to Buy". RTB receipts are now layered, with different layers being available for different purposes. A sum of £0.7m per year will be available for general purposes. (This is highly predictable, and will arise almost regardless of the actual value of RTB sales in 2018/19 onwards). A further tranche is available to us, but must be used for new affordable housing or returned to the Government.
- 5.4 Appendix One presents the unringfenced resources available to fund the proposed programme. An estimate of resources available in 2018/19 was made when the programme for 2016/17 to 2018/19 was set, and this must therefore be deducted from the current forecast to show the resources newly available.
- 5.5 For some schemes, the amount of unringfenced resources required is less than the gross cost of the scheme. This is because some resources are ringfenced directly to individual schemes. Ringfenced resources are shown in Appendices Two to Five of this report.
- 5.6 The capital programme approved in 2016 was over-committed (which was acceptable, as the final year was subject to review). Progress in delivering capital receipts has been good, and consequently schemes provisionally approved in the last programme can now be fully approved.
- 5.7 As noted above, £1.4m is forecast to be available from Right to Buy receipts, (being £0.7m per year for two years) and a further £15.3m had been received from general capital receipts achieved by summer, 2017. Any receipts received subsequently will support the programme for 2020/21 onwards.
- 5.8 The spending review of investment property is contemplating a policy of incentivising disposal of poorly performing properties, to reinvest in properties with a better yield. This would involve setting aside such receipts for this purpose – as a consequence they would not be available for the capital programme. The review has not been concluded, but the above resource estimates disregard receipts of £1.8m achieved. Should the new policy not be

approved, resources available to the capital programme will increase by this amount.

- 5.9 £94m of unringfenced grant is expected to be available to support the programme, chiefly reflecting the city's need for new school places.
- 5.10 In 2018/19, we have one off additional resources of £8m. Since 2005/06, the Government has been assuming that the Council will borrow money for the Building Schools for the Future Programme. Until 2013, money was included in Revenue Support Grant to service the debt. As this started long before the Council actually needed to borrow any money, the early RSG payments have been saved until needed. Significant change in both the funding of BSF and the overall system of local government funding has taken place since then, and the original arrangements have been superseded by the business rates retention scheme (and the totality of RSG has been substantially cut). The arrangements for financing BSF are almost complete, and these arrangements can now be unwound.
- 5.11 Ringfenced resources include the following. These are not shown at Appendix One, but are identified in Appendices Two to Five in relation to the schemes for which they will be used. Principal sources of ringfenced monies are:-
- (a) Local Growth Fund (LGF) monies. In total, £68m has been made available to the Council since 2015/16. Most use of the LGF is already reflected in the current programme and the biggest schemes it is supporting are development of the Waterside, North City Centre Access Programme and the North West Major Transport Scheme;
  - (b) Disabled Facilities Grant – an estimated £1.1m will be received from the Government each year to support the making of grants to householders in the private sector requiring disabled adaptations;
  - (c) Section 106 contributions of £3m are being used to support the school places programme;
  - (d) Borrowing. Because borrowing has an impact on the revenue budget, it is only used for:
    - Schemes which can be justified on a “spend to save” basis, i.e. the scheme generates savings which will pay for the cost of the borrowing;
    - Funding of vehicles and parks equipment, for which there is a budget in the relevant departments. This approach is essentially historic, and has persisted since operating leasing was used to fund these assets.
- 5.12 Finance Procedure Rules enable directors to make limited changes to the programme after it has been approved. For these purposes, the Council has split resources into corporate and service resources. These are similar to, but

not quite the same as, ringfenced and unringfenced resources. Whilst all unringfenced resources are corporate, not all ringfenced monies are service resources. Borrowing, for instance, is treated as a corporate resource requiring a higher level of approval.

- 5.13 Directors have authority to add schemes to the programme, provided they are funded by service resources, up to an amount of £250,000. This provides flexibility for small schemes to be added to the programme without a report to the Executive.

## 6. **Proposed Programme – Immediate Starts – Projects**

- 6.1 Schemes classified as immediate starts can commence as soon as required, once the Council has approved the capital programme. No further approval is necessary.
- 6.2 Projects are immediate starts which are discrete, individual schemes with a clearly defined start and finish to the scheme. The Council's objective is that such schemes should be completed on time, within budget and deliver the intended outcomes. Consequently, year by year phasing of expenditure is not important, and monitoring will take place with reference to physical milestones.
- 6.3 A schedule of proposed projects is provided at Appendix Two, and Appendix Six shows the proposed milestones for each. Total spending on proposed projects amounts to £11m.
- 6.4 £1m has been set aside for the final year of the **North City Centre Access Scheme**, as previously planned. Together with an anticipated local growth fund contribution, this will make an additional £1.25m of funding available towards completion of this project. The programme will help to connect the city centre with existing and proposed neighbourhoods at Belgrave and Abbey Meadows, together with new development sites at Belgrave Circle and the new Community Sports Arena on Charter Street. Schemes will include improved links between Belgrave Gate and Belgrave Road/Abbey Park Road; and new/improved links supporting buses, cycling and walking in the area between the new Haymarket Bus Station, St. Margaret's Bus Station and Haymarket/Church Gate.
- 6.5 £3.6m has been made available to match fund an EU low carbon grant bid for the **Connecting Leicester Cycleway Scheme**. This scheme includes work to provide new cycleways on London Road; and other improvements, such as cycling and walking at Pocklington's Walk, Horsefair Street and Market Place South.
- 6.6 £570,000 is provided for **De Montfort Hall Improvement Works**. This includes boundary works to prune and improve the tree stock and sight lines, regrading of the outdoor space to deal with drainage issues, improved utility infrastructure to reduce the cost of (and to support more) external events, and an estimated £300,000 for extending the existing car park and providing two



parking bays for touring performer coaches. The cost of car park improvements will be funded by borrowing (the cost of which can be met by increased revenue arising).

- 6.7 £150,000 will be provided for an **additional car park at Watermead Country Park**. The current car park has seen a significant increase in usage for several reasons. These include improved facilities at the park such as new toilets, improved interpretation information, and improved picnic areas. There are currently insufficient spaces, which is causing problems to residents of the surrounding area; and the proposed extra car park will provide space for an additional 100 cars. The cost of the scheme will be met by borrowing, repaid from the additional revenue generated.
- 6.8 £100,000 has been provided for a **city centre playground**. A sensory and interactive play trail was developed during 2015/16, linking key areas of the city. This provision will help complement these innovative features with a more traditional playground.
- 6.9 £1.4m has been provided to relocate the **sexual health clinic**. The Council is legally required to provide open access sexual health services, and the current clinic is located in an NHS "LIFT" building which has a very high rent (£0.7m per annum). The money is set aside to refurbish alternative premises and achieve significant revenue savings as well as improve accessibility for clients. It is planned to make new premises available when the new provider contract starts in January 2019. Services are jointly commissioned with the County Council and Rutland.
- 6.10 £0.5m is provided to complete the **Children's Homes Improvement Programme** which will update homes to current standards (this includes renovation of heating and glazing, reconfiguration of sleeping accommodation and promotion of independent living). The £0.5m will be spent on upgrading Wigston Lane.
- 6.11 £300,000 is provided for a **freestanding generator at City Hall**. Currently, there is no back-up power supply to City Hall's emergency control room.

## **7. Proposed Programme – Immediate Starts – Work Programmes**

- 7.1 Work programmes consist on minor works or similar schemes where there is an allocation of money to be spent in a particular year. These schemes will be monitored during the course of 2018/19, with a view to ensuring money is spent appropriately, and on time. Proposed work programmes are shown at Appendix Three to this report.
- 7.2 As can be seen from Appendix Three, many of the proposed work programmes are simply continuations into 2019/20 of rolling programmes which are included in the current programme. For completeness, Appendix Three also shows the amounts already approved for 2018/19. When taken together with the current programme, the following will be spent on these schemes:-

	<u>£m</u>
18/19	7.5
19/20	6.6
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- 7.3 £1.6m is provided in 2019/20 to continue the rolling programme of works constituting the **Transport Improvement Programme** (the wider programme includes the Connecting Leicester cycleway scheme described above). This includes sums for:-
- (a) A programme of road safety schemes which are identified through the annual series of highways and transport meetings with ward members, and accident investigations;
  - (b) 20 mph schemes in neighbourhoods, prioritised in consultation with ward members;
  - (c) A programme of bus infrastructure improvements to junctions, signals, Real Time Information and provision of bus lanes. This will provide match funding for the National Productivity Investment Fund urban congestion scheme which was announced in October;
  - (d) Traffic signal replacements and enhancement;
  - (e) Minor transport schemes at Dover Street car park, Granby Street and St. Margaret's Bus Station.
- 7.4 £2.1m is provided to continue the **Highways Maintenance Programme** into 2019/20. An equal amount is already available in 2018/19 – money for highways maintenance is provided on a rolling basis, and spending is prioritised to reflect asset condition, risk and local neighbourhood priorities. The draft programme for 2018/19 and 2019/20 is included at Appendix Seven to this report.
- 7.5 £0.3m is provided to continue the **Flood Strategy, Flood Defence and Watercourse Improvements Programme** into 2019/20. £300,000 has already been approved for 2018/19, and schemes will deliver the approved action plan, following six monthly reviews with the City Mayor and ward members.
- 7.6 In the previous capital programme, £50,000 was provided in each of 2016/17 and 2017/18 to replace **Festive Decorations**, specifically Christmas decorations in the city centre. A further £50,000 is provided in each of 2018/19 and 2019/20 to continue this programme. This money will fund the refurbishment and replacement of decorations in key streets reaching the end of their life.
- 7.7 A sum of £40,000 is provided to enhance security at **Arts and Museum premises**. Some physical works have been proposed, which will be complemented by training and improved procedures.

- 7.8 £288,000 is provided for **Plant and Equipment in Neighbourhood Services**. £150,000 will replace larger items of grounds maintenance equipment which have reached the end of their useful lives. This includes items such as ride on mowers used to cut grass in parks and highway verges; and chippers to recycle woody green waste. Equipment needs to be replaced on a cyclical basis, and replacement mowing equipment will meet the requirements of the new mowing regimes introduced in the recent spending review. Traditionally, replacement of parks equipment has been met from borrowing, and a revenue budget exists for this purpose. A further £138,000 is provided for street washing equipment.
- 7.9 £86,000 per annum is provided for a programme of **replacement tree planting** on parks and in highway locations. This is a new rolling programme: on average, around 700 trees are lost each year due to storm damage or disease, and revenue budgets have been insufficient to replace trees beyond the main highway routes and conservation areas. During the recent Storm Doris, an estimated 200 trees were lost over a 24 hour period. A programme of £86,000 per annum would see 400 replacement trees planted by the end of 2019/20. Trees provide numerous environmental, biodiversity, aesthetic and health benefits to the city.
- 7.10 £450,000 is provided to **modernise CCTV infrastructure**. This will relocate the CCTV system to the Council's Data Centre, and replace (out of date) camera stock and infrastructure to support a digital network which contributes towards the Smart Cities initiative. Discussions are taking place with the police about extending the proposed scheme.
- 7.11 £90,000 is provided for a **CCTV Upgrade Programme** principally in neighbourhood facilities. Spending is proposed to replace current systems at Leicester Central Library, Highfields Library and Beaumont Leys Library which have reached the end of their lives. CCTV installation is also proposed for higher risk buildings which do not currently have a system in place: St. Matthews Centre, the Pork Pie Library and Community Centre, Belgrave Library, Belgrave Neighbourhood Centre, St. Barnabas Library and the Brite Centre.
- 7.12 £2m is provided for a programme of **Disabled Facilities Grants** in 2019/20, continuing an annual programme which has existed for many years. These grants provide funding to eligible disabled people for adaptation work to their homes, and help them maintain their independence. Part of the cost is met by Government grant (see paragraph 5.11 above). Each grant costs, on average, £6,500, and at the time of writing we have a waiting list of 282 applications. Conditions require repayment of grant in certain circumstances.
- 7.13 £50,000 is provided for **Empty Homes Acquisitions** in 2019/20. £50,000 is already available in 2018/19. Under the empty homes strategy, some 250 long term empty homes are brought back into use each year. The empty homes team give advice and assistance to owners, helping them bring homes back into occupation. As a last resort, when all other avenues have been exhausted, we have to use compulsory purchase. £50,000 covers the

incidental costs associated with acquisition where CPO or negotiated purchase is required, where such costs cannot be recouped from the sale proceeds. £50,000 will cover at least 8 transactions.

- 7.14 £50,000 is made available in 2019/20 for a programme of **Street Scene Improvements**, continuing the programme for which £50,000 has already been made available in 2018/19. This scheme provides money for “grot spots” and alleyway improvements, and is planned in conjunction with city wardens and community safety officers. Some of the work may attract external contributions (e.g. from the police).
- 7.15 £200,000 is provided in 2019/20 to continue the programme of **Repayable Home Repair Grants** to low income households. This helps Adult Social Care clients to continue to live in their homes independently, and is repayable on sale or transfer of ownership. The amount is sufficient to assist 60 householders per year. 55 grant applications were processed in 2016/17, and a further 45 applications could not be approved due to lack of funding. Consequently, the proposed programme provides an additional £200,000 for grants in 2018/19 (over and above the already existing monies). £50,000 of the total cost is expected to be met from repayment of grant made in earlier years.
- 7.16 £50,000 is provided to continue the **Leicester Energy Efficiency Fund** in 2019/20 (£50,000 is already available in 2018/19). This is a programme of discretionary grants to landlords, to improve energy efficiency of privately rented homes (it is the tenant, of course, who pays the energy bills). The grant payable is 50 per cent of the cost of works, up to a maximum of £2,000. The balance is paid by the landlord.

## 8. **Proposed Programme – Provisions**

- 8.1 Provisions are sums of money set aside to meet anticipated need. Provisions will be monitored on the basis of amounts committed, and amounts still available. We would expect sums set aside for provisions to be low.
- 8.2 Provisions in the proposed programme total £0.7m, and are shown at Appendix Four to this report.
- 8.3 £0.5m has been provided, if needed, for works to **children’s services buildings** other than schools (such as youth and children’s centres). It will be used to support the aims and outcomes of spending services.
- 8.4 £250,000 is set aside for small scale **feasibility and development studies**. This will enable studies to be done, typically for potential developments not included elsewhere in the programme or which might attract grant support, without requiring further decisions.

## 9. **Proposed Programme – Policy Provisions**

- 9.1 Policy provisions are sums of money which are included in the programme for a stated purpose, but for which a further report to the Executive (and decision notice) is required before they can be spent. Schemes are usually treated as policy provisions because the Executive needs to see more detailed spending plans before full approval can be given.
- 9.2 Executive reports seeking approval to spend policy provisions must state whether schemes, once approved, will constitute projects, work programmes or provisions; and, in the case of projects, identify project outcomes and physical milestones against which progress can be monitored.
- 9.3 Policy provisions in the proposed programme are identified at Appendix Five, and total £96m. Whilst this dwarfs the size of other elements of the programme, it arises largely because substantial sums need to be set aside for school places (plans for which are not yet complete).
- 9.4 £61m is provided to support the delivery of **new school places**. In total, over £100m has now been provided for the period 2016/17 to 2019/20. The money will provide funding for the major programme of school capacity increases described earlier in this report.
- 9.5 £8m is provided for planned preventative **maintenance work at schools**. The money will replace key items of plant such as boilers, and fabric elements such as roofs and windows across the whole schools estate. The Executive will be asked to approve a detailed programme, based on gathered condition data.
- 9.6 £2.4m is made available for **Corporate Property Maintenance**. Money is set aside annually, and is used to carry out remedial maintenance works to the Council's property (other than schools, for which money is provided separately as described above; and housing). The funding will be released following presentation of a detailed programme to the Executive.
- 9.7 £1.8m will be made available to continue the **Programme of Vehicle Replacement** in 2018/19 and 2019/20. Traditionally, the Council has approved an annual programme for vehicle replacement, which is funded by borrowing. However, the current capital programme only approved funding until 2017/18, with the intention of revisiting sums required following a review of the fleet. The number of fleet vehicles has recently reduced from 914 to 775, and the lifecycle of most vehicles has been extended from 7 years to 12 years, leading to a short term dip in replacements. Nonetheless, new vehicles are still required as vehicles reach the end of their useful lives. A report to Executive is required before this sum can be spent, and approval to the spending will be subject to a further assessment of current fleet policies and the potential to make savings in the cost of transport.

- 9.8 £0.2m has been made available for a small scale **front wall enveloping** scheme. Such schemes involve the enclosure of small spaces in front of (primarily) terraced housing; the Council has not carried out such schemes since the former Inner Area Programme in the 1990's. Enveloping schemes can make a significant improvement to local neighbourhoods, and enable occupiers to tend house fronts far more effectively. A pilot scheme will be prepared for approval. £0.2m should be sufficient for around 500 metres.
- 9.9 £0.8m is provided for works to **Euston Street Store** to prevent deterioration of museum collections. Part of the sum will be used to clean the stock of artefacts. Dependent upon the current review of the museums service, the full sum may not be required.
- 9.10 £2.2m is set aside for a **Leisure Centre Improvement Programme**. This will support delivery of the spending review of leisure centres which is currently subject to consultation. £0.4m of the amount is expected to be spent on building improvements, and £1.8m will finance new equipment. The new equipment will be revenue raising, and extra income will therefore be available to repay borrowing. No decisions will be taken on this investment until conclusion of the current spending review, and the preparation of a business case.
- 9.11 £19m is set aside for the **Economic Action Plan**. This will continue the current plan of activity which is creating (or has created) a substantial regeneration scheme at New Walk Centre (including 60,000 square feet of category A office space); the new Haymarket Bus Station, which attracts 12,000 users each day; investment in the market; "Connecting Leicester" street schemes; and new workspace. Between 2011 and 2015, "Leicester to Work" directly delivered 500 new jobs. The programme as a whole has been supported by £38m of external funding. £19m will support the continuation of this programme, which will include a further round of "Leicester to Work"; the final phase of improvements to the covered market and to the rear of the corn exchange; works to improve the Belgrave Gate area; and Connecting Leicester works in the city centre and London Road.
- 9.12 £0.5m is set aside to continue the current **Parking Improvement Programme** into 2019/20. The purpose of this sum is to support residents' parking schemes, provide new laybys, support controlled pavement parking, and develop on-line customer parking systems. It will also support rolling out increased enforcement activity on a citywide scale, and smart parking initiatives.
- 9.13 £0.4m is provided to continue the annual programme of **Local Environmental Works** into 2019/20. The programme addresses local neighbourhood issues related to residential parking, local safety, cycle ways, shopping precincts, community lighting and landscaping. Works will directly contribute towards addressing priorities identified through ward member consultations.

9.14 £0.4m is provided to support further infrastructure development at **Ashton Green**, specifically to support development of the next parcel of housing land. This money will be borrowed, with the expenditure recouped from eventual sale proceeds.

10. **Equality Assessment (Hannah Watkins, Equalities Manager)**

10.1 The Council's public sector equality duty requires decision makers to have due regard (consideration) of equality implications when making their decisions.

10.2 People across all protected characteristics will benefit from the improved public good arising from the proposed capital programme. However, as the proposals are developed and implemented, consideration should continue to be given to the equality impacts of the scheme in question, and to how it can help the Council to meet the three aims of the Public Sector Equality Duty as set out in the Equality Act 2010:

- to eliminate unlawful discrimination;
- to advance equality of opportunity; and
- to foster good relations between those who share a protected characteristic and those who do not.

10.3 Some of the schemes focus on meeting specific areas of need for a protected characteristic: additional school places for primary school and secondary school age children (age); disabled adaptations within homes (disability); home repair grants which are most likely to be accessed by elderly, disabled people or households with children who are living in poverty (age and disability); upgrades to children's homes to meet current needs and standards (age); provision of funds for festive decorations (religion and belief).

10.4 Other schemes target much larger groups of people who have a range of protected characteristics reflective of the diverse population within the city. Some schemes are place specific, and address environmental issues that also benefit diverse groups of people. The delivery of the capital programme contributes to the Council fulfilling our Public Sector Equality Duty (PSED). For example, schemes which support people in being able to stay in their homes, to continue to lead independent lives, and to participate in community life help promote equality of opportunity, one of the aims of the PSED. Other schemes such as provision of additional primary and secondary school places ensure that this growing population cohort continues to have its educational needs met.

10.5 Schemes which improve security, including the CCTV upgrade programme and street scene improvements, address anti-social behaviour and help promote safety for residents in identified areas of need. All protected characteristics will benefit from these improvements; however the programme may also assist in the aim to eliminate discrimination, as improved CCTV

might help in deterring/ preventing the targeting of people who have a particular protected characteristic/s (hate crime prevention).

- 10.6 The capital programme includes schemes which improve the city's infrastructure and contribute to overall improvement of quality of life for people across all protected characteristics. By doing so, the capital programme promotes another PSED aim: fostering good relations between different groups of people by ensuring that no area is disadvantaged compared to other areas as many services rely on such infrastructure to continue to operate.
- 10.7 Where there are any improvement works to buildings or public spaces, for example De Montfort Hall and Leisure Centres; or where there is a relocation of a service (e.g. the relocation of sexual health services) considerations around accessibility (across a range of protected characteristics) must influence design and decision making. This will ensure that people are not excluded (directly or indirectly) from accessing a building, public space or service, on the basis of a protected characteristic.

11. **Sustainability Assessment (Mark Jeffcote, Environment Team)**

- 11.1 Most of the schemes in the capital programme will provide an environmental benefit and will contribute to the ambitions set out Leicester's Sustainability Action Plan (LSAP). Where there is an unavoidable environmental impact (e.g. increased school building) then efforts should be made to mitigate the impact. Increased car parking provision will promote more car use in the city.
- 11.2 The Council has targets to halve its own and city-wide carbon dioxide (CO<sub>2</sub>) emissions by 2025/26. Several of the schemes in the capital programme are relevant to these two targets.
- 11.3 The most significant environmental impact associated with the capital programme will result from the £60m expenditure on new school places. This will further increase the size of the school estate. In 2016/17 schools accounted for 41% of the council's total CO<sub>2</sub> emissions (19,503 tonnes). Although in recent years emissions from schools have not increased, they have not decreased either. This is unlike emissions from operational property which have reduced considerably. Sensitive school building design will be important. At the new Waterside primary school, an estimated 5% of the building's total predicted energy demand will be met from on-site renewable energy and the operational CO<sub>2</sub> emissions should be at least 10% better than the current building regulations requirement. Future school building design should aspire to improve on current building regulations in the same way.
- 11.4 The £8m provided for planned preventative maintenance work at schools to replace roofs, windows and boilers will help to reduce emissions from the existing school estate.



- 11.5 The proposed repairs and improvements to corporate property (£2.4m), leisure centres (£0.4m) and children's homes (£0.5m) will contribute to the Council's 50% CO<sub>2</sub> reduction target.
- 11.6 New vehicles for the vehicle fleet (£1.8m), grounds maintenance equipment (£150k) and festive decorations (£100k) will result in older equipment being replaced with newer, more energy-efficient alternatives. This should also contribute to the council's 50% CO<sub>2</sub> reduction target.
- 11.7 The total investment in transport initiatives will continue to support public transport, cycling and walking and will help to improve air quality and contribute to the city-wide 50% CO<sub>2</sub> reduction target.
- 11.8 The £50k provided to continue the Landlord Energy Efficiency Fund will provide grants to private landlords to improve energy efficiency and should also contribute to the city-wide 50% CO<sub>2</sub> reduction target.
- 11.9 The £0.5m investments in flood strategy implementation and replacement tree planting will increase adaptation to the consequences of climate change (i.e. flood risk management, reduction of the urban heat island effect), enhance nature conservation and provide other environmental benefits.
- 11.10 Early consultation with the Environment Team is recommended on all items of major expenditure so that environmental impacts can be mitigated where possible.

## 12. **Financial Implications**

- 12.1 This report is exclusively concerned with financial matters.
- 12.2 There are a number of proposed uses of prudential borrowing in the programme:-
- (a) £2.8m for spend to save schemes, which will be repaid by revenue generated or resultant capital receipts;
  - (b) £2.0m for replacement of vehicles and equipment. The anticipated revenue costs arising will be £0.2m per year, for which revenue budget exists.
- 12.3 No schemes are expected to lead to higher ongoing costs and some (e.g. relocation of sexual health clinic) will lead to savings. The provision of new school places will impact schools' budgets and grant entitlement reflecting higher numbers.

13. **Legal Implications (Emma Horton, Head of Law)**

13.1 As the report is exclusively concerned with financial matters, there are no direct legal implications arising from the report. There will be procurement and legal implications in respect of individual schemes and client officers should take early legal advice. In accordance with the constitution, the capital programme is a matter that requires approval of full Council.

14. **Other Implications**

14.1

Equal Opportunities	Yes	Paragraph 10.
Policy	Yes	The capital programme is part of the Council's overall budget and policy framework, and makes a substantial contribution to the delivery of Council policy.
Sustainable and Environmental	Yes	Paragraph 11.
Crime and Disorder	Yes	Street scene and CCTV improvements can contribute directly to the reduction of anti-social behaviour.
Human Rights Act	No	
Elderly/People on Low Income	Yes	A number of schemes will benefit elderly people and those on low income.

**Report author:** Mark Noble  
**Date:** 6<sup>th</sup> November 2017

**Corporate Resources**

<b><u>Unringfenced Capital Resources</u></b>	<b><u>Appendix One</u></b>		
	<b>18/19</b>	<b>19/20</b>	<b>Total</b>
	<b>{£000}</b>	<b>{£000}</b>	<b>{£000}</b>
<b><u>Receipts</u></b>			
Council Housing - Right to Buy Receipts	700	700	1,400
General Receipts	15,326		15,326
<b>Total Receipts</b>	<b>16,026</b>	<b>700</b>	<b>16,726</b>
<b><u>Capital Grant - Unringfenced</u></b>			
School Places - Basic Need Grant	59,927	19,455	79,382
Education maintenance	3,000	2,500	5,500
Integrated Transport	2,556	2,556	5,112
Transport maintenance	2,102	2,102	4,204
<b>Total Unringfenced Grant</b>	<b>67,585</b>	<b>26,613</b>	<b>94,198</b>
<b>Other</b>	<b>8,000</b>		<b>8,000</b>
<b>Deduct Resources taken into account in Feb. '16</b>	<b>(19,061)</b>		<b>(19,061)</b>
<b>TOTAL UNRINGFENCED RESOURCES</b>	<b>72,550</b>	<b>27,313</b>	<b>99,863</b>

**Immediate Starts – Projects**

<b>Proposed Programme - Immediate Starts - Projects</b>			<b>Appendix 2</b>		
<b>Department or Division</b>	<b>Scheme</b>	<b>Corporate Programme Funding</b>	<b>Ringfenced Funding</b>	<b>Total Approval</b>	
		<b>{£000}</b>	<b>{£000}</b>	<b>{£000}</b>	
1	Planning & Transport	North City Centre Access Scheme	1,000	250	<b>1,250</b>
2	Planning & Transport	Connecting Leicester - Low Carbon Schemes	3,600	3,600	<b>7,200</b>
3	Tourism & Culture	De Montfort Hall Improvement Works	270	300	<b>570</b>
4	Neighbourhoods	Watermead Country Park - Additional Car Park	0	150	<b>150</b>
5	Neighbourhoods	City Centre Playground	100	0	<b>100</b>
6	Public Health	Relocation of Sexual Health Clinic	0	1,400	<b>1,400</b>
7	Children's	Children's Homes Improvement Programme	500	0	<b>500</b>
8	Estates & Buildings	City Hall Power Back-up	300	0	<b>300</b>
		<b>PROJECTS TOTAL</b>	<b>5,770</b>	<b>5,700</b>	<b>11,470</b>
<b>Summary of Ringfenced Funding</b>					
				250	
				3,600	
				450	
				1,400	
				<b>5,700</b>	

### Immediate Starts – Work Programmes

<u>Proposed Programme - Immediate Starts - Work Programmes</u>							<u>Appendix 3</u>		
Department or Division	Scheme	Corporate Programme			Other Funding	Total Approval			
		18/19	19/20	Total		18/19	19/20	Total	
		{£000}	{£000}	{£000}	{£000}	{£000}	{£000}	{£000}	
1	Planning & Transport	Transport Improvement Programme	0	1,600	1,600	0	0	1,600	1,600
2	Planning & Transport	Highways Capital Maintenance	0	2,102	2,102	0	0	2,102	2,102
3	Planning & Transport	Flood Strategy, Defence & Watercourses	0	300	300	0	0	300	300
4	Planning & Transport	Festive Decoration Replacements	50	50	100	0	50	50	100
5	Tourism & Culture	Arts & Museum Security Improvements	40	0	40	0	40	0	40
6	Neighbourhoods	Neighbourhood Services Plant and Equip.	0	0	0	288	138	150	288
7	Neighbourhoods	Replacement Tree Planting	86	86	172	0	86	86	172
8	Neighbourhoods	CCTV Upgrade - Infrastructure	450	0	450	0	450	0	450
9	Neighbourhoods	CCTV Upgrade - Neighbourhood Facilities	90	0	90	0	90	0	90
10	Housing	Disabled Facilities Grants	0	900	900	1,100	0	2,000	2,000
11	Housing	Acquisition of Long Term Empty Homes	0	50	50	0	0	50	50
12	Housing	Street Scene Improvements	0	50	50	0	0	50	50
13	Housing	Repayable Home Repair Grants	200	150	350	50	200	200	400
14	Housing	Leicester Energy Efficiency Fund (LEEF)	0	50	50	0	0	50	50
		<b>WORK PROGRAMME TOTALS</b>	<b>916</b>	<b>5,338</b>	<b>6,254</b>	<b>1,438</b>	<b>1,054</b>	<b>6,638</b>	<b>7,692</b>
<u>Summary of Ringfenced Funding</u>									
		Borrowing				288			
		Disabled Facilities Grant (Better Care Fund)				1,100			
		Grant Repayments				50			
						<b>1,438</b>			
<u>Consolidated Capital Programme (For information only)</u>									
Total approvals for the above schemes in 18/19, taking into account sums approved in February 2016, are as follows:-									
			<b>Original</b>	<b>Additions</b>	<b>Total</b>				
			<b>18/19</b>	<b>(above)</b>	<b>18/19</b>				
			<b>Approval</b>						
			<b>{£000}</b>	<b>{£000}</b>	<b>{£000}</b>				
		Transport Improvement Programme	1,556	0	1,556				
		Highways Capital Maintenance	2,102	0	2,102				
		Flood Strategy, Defence & Watercourses	300	0	300				
		Festive Decoration Replacements		50	50				
		Arts & Museum Security Improvements		40	40				
		Neighbourhood Services Plant and Equip.	150	138	288				
		Replacement Tree Planting		86	86				
		CCTV upgrade - stock and infrastructure		450	450				
		CCTV Upgrade - Neighbourhood Facilities		90	90				
		Disabled Facilities Grants	2,000	0	2,000				
		Acquisition of Long Term Empty Homes	50	0	50				
		Street Scene Improvements	50	0	50				
		Repayable Home Repair Grants	200	200	400				
		Leicester Energy Efficiency Fund (LEEF)	50	0	50				
			<b>6,458</b>	<b>1,054</b>	<b>7,512</b>				

**Immediate Starts – Provisions**

<b><u>Proposed Programme - Immediate Starts - Provisions</u></b>			<b><u>Appendix 4</u></b>
<b>Department or Division</b>	<b>Scheme</b>		<b>Approval</b>
			{£000}
<b><u>Immediate Starts - Provisions</u></b>			
1	Children's	Children's Services Buildings (non-schools)	500
2	Planning & Transport	Feasibility and Development Studies	250
		<b>PROVISIONS TOTAL</b>	<b>750</b>
The total amount approved is wholly funded from corporate resources			

**Policy Provisions**

<b>Proposed Programme - Policy Provisions</b>			<b>Appendix 5</b>		
<b>Department or Division</b>	<b>Scheme</b>	<b>Corporate Programme Funding</b>	<b>Ringfenced Funding</b>	<b>Total Approval</b>	
		<i>{£000}</i>	<i>{£000}</i>	<i>{£000}</i>	
<b><u>Policy Provisions</u></b>					
1	Children's	New School Places	55,282	5,330	60,612
2	Children's	School Maintenance	8,000	0	8,000
3	Estates & Buildings	Corporate Property Maintenance	2,400	0	2,400
4	Housing	Vehicle Replacement Programme	0	1,800	1,800
5	Housing	Front Wall Enveloping	200	0	200
6	TCI1	Euston Street Store	790	0	790
7	Public Health	Leisure Centre Improvement Programme	400	1,845	2,245
8	Planning & Transport	Economic Action Plan	19,000	0	19,000
9	Planning & Transport	Parking Improvement Programme continuation	500	0	500
10	Planning & Transport	Local Environment Works	400	0	400
11	Planning & Transport	Ashton Green Housing Infrastructure (Parcel 4)	0	400	400
<b>POLICY PROVISIONS TOTAL</b>			<b>86,972</b>	<b>9,375</b>	<b>96,347</b>
<b><u>Summary of Ringfenced Funding</u></b>					
Section 106 (New School Places)				3,010	
SEND Funding (New School Places)				1,570	
2016/17 Underspend (New School Places)				750	
Borrowing				4,045	
				<b>9,375</b>	

**Project Milestones**

**North City Centre Access Project:**

	<b><u>Original</u></b>	<b><u>Current Forecast</u></b>
<b>Charter Street Bridge</b>	Construction Apr – Dec 17	Dec 17
<b>Belgrave Gate North and South:</b> Preliminary design stage. Consultation. Detailed design stage. Progress TRO. Construction stage.	Jan – Mar 17 July – Aug 17 April – Dec 17. Oct 17 – Mar 18 Jan 18 – March 19	Aug 17 Dec 17 Mar 18 July 18 – Aug 19
<b>Mansfield Street:</b>  Preliminary design stage. Consultation. Detailed design stage. Progress TRO. Appoint Contractor. <i>Construction stage if Land Acquired:</i> <i>Construction stage if CPO and Inquiry:</i>	Jan – Jun 17 Jul – Sep 17 Jul – Sep 17 Oct – Dec 17 Oct 17 – Feb 18 Jan 18 – Mar 19 Sept 18 – Nov 19	Sep – Oct 17 Jul – Oct 17 Dec 17 Feb 18 Oct 17 – Feb 18 April 18 – March 19 Nov 18 – Jan 20
<b>Churchgate / Belgrave Gate Pedestrianisation:</b> Preliminary design stage. Consultation. Detailed design stage. Progress TRO. <i>Construction stage if Land Acquired:</i> <i>Construction stage if CPO and Inquiry:</i>	Jan – Jun 17 Jul – Sep 17 Sept 17 – May 18 Nov 17 – Mar 18 Jan 19 – Feb 20 Oct 18 – Dec 19	Sep – Oct 17 Nov 17 – Mar 18 Nov 17 - Aug 18 July 18 – May 19 Jan 19 – Dec 19



## Connecting Leicester:

	<u>Original</u>	<u>Current Forecast</u>	<u>Actual</u>
<b>London Rd:</b> Preliminary design stage. Consultation. Detailed design stage. Progress TRO. Appoint Contractor. Construction stage.	Jan – Jul 17 Aug – Oct 17 Sept – Dec 17 Oct 17 – Apr 18 Jan – Apr 18 May 18 – Apr 19	Oct 17 Sept – Dec 17 Oct 17 – Apr 18 Jan – Apr 18 May 18 – Apr 19	July 17
<b>Market Place South:</b> Detailed design stage. Appoint Contractor. Construction stage (design/development)	Aug – Oct 17 Oct 17 – Feb 18 Mar – Nov 18	Nov 17 – Jan 18 Feb 18 – May 18 July 18 – Apr 19	
<b>Horsefair Street:</b> Preliminary design stage. Consultation. Detailed design stage. Progress TRO. Appoint Contractor. Construction stage.	June – Sept 17 Aug 18 – Oct 18 Nov 18 – Feb 19 Nov 18 – May 19 March 19 - May 19 Jun 19 – March 20		
<b>Pocklington's Walk:</b> Preliminary design stage. Consultation. Detailed design stage. Progress TRO. Appoint Contractor. Construction stage.	June 17 – Sept 17 Oct 18 – Dec 18 Jan 19 – Jun 19 Jan 19 – Jun 19 Sept 19 – Dec 19 March 20 – Nov 20		

## De Montfort Hall Improvement Works

<u>Activity</u>	<u>Date</u>
Procurement commences	November 2017
Tree works complete (internal)	December 2017
All external contracts awarded	December 2017
Landscaping works complete	February 2018
Parking works complete	April 2018
Event M and E works complete	September 2018
Bars upgrade works complete	September 2018

### **Watermead Country Park – Additional Car Park**

Undertake landscape clearance and erect boundary fence	November – December 2017
Level and establish parking bays and access points	January 2018
Install complementary landscape planting	February 2018
Install P and D Metres	February 2018
Open for public use, Easter holiday	March 2018

### **City Centre Playground**

Milestones to be established when site/scheme determined.

### **Relocation of Sexual Health Clinic**

<b><u>Activity</u></b>	<b><u>Date</u></b>
Planning permission sought	1 <sup>st</sup> December 2017
Procurement of contractors	Beginning January 2018
Planning approval	14 <sup>th</sup> March 2018
Lease agreement with landlord	1 <sup>st</sup> April 2018
Site works commence	Mid-April 2018
Building in use	End December 2018

### **Children's Homes Improvement Programme**

<b><u>Activity</u></b>	<b><u>Date</u></b>
Appoint design team	December 2017
Tender documents and statutory approvals	April 2018
Start on site	June 2018
Practical completion	September 2018
Post project evaluation	November 2018

## **City Hall Power Back Up**

<b><u>Activity</u></b>	<b><u>Date</u></b>
Set up project, formalise the brief and investigate current conditions.	October 2017
Options appraisal/design development	November 2017 to January 2018
Planning (if required)	January to March 2018
Design development, tender document production	January to March 2018
Tender issue and recommendation reports	April, May 2018
Mobilisation (long lead-in and any staff decants, etc)	June/July 2018
Start on site	July 2018
Practical completion on site	End of September 2018

**Appendix Seven**

**Proposed Highways Capital Programme**

	<b>Description</b>	<b>2018/19 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>	<b>2019/20 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>
1.	Major Public Realm & Transport Improvement Schemes: Maintenance Element	100	Anstey Lane, in support of the Leicester North West Major Transport Scheme.	100	Outer Ring Road schemes;  <u>Reserve Schemes:</u>  Troon Way from Gleneagles Avenue to Barkby Road Roundabout, and Thurmaston Lane from Barkby Roundabout to Sandhills Avenue;  Palmerston Way from city boundary to Shackerdale Road;  Asquith Way from Lutterworth Road to Welford Road.
2.	LEAN Carriageway & Pothole Repairs	82	Target of 18 sites across various parts of the city.	80	Target of 18 sites across various parts of the city.
3.	LEAN Ward Priority Thin Surfacing Sites	80	15 thin surfacing sites from HMO local street priorities.	80	15 thin surfacing sites from HMO local street priorities.

	Description	2018/19 Amount £000's	Notes & Example Schemes	2019/20 Amount £000's	Notes & Example Schemes
4.	Principal Roads – Resurfacing	400	<p>Hinckley Road from Cort Crescent to Railway Bridge;</p> <p>Welford Rd – Newarke Street to Marlborough Street;</p> <p>A47 Uppingham Road – Coleman Road to Scraftoft Lane</p>	400	<p>Hinckley Road roundabout with New Parks Way;</p> <p>London Road – Railway to Granville Road supporting cycleway project - (Patch and surface dress or resurface)</p> <p>Aylestone Road including Infirmary Road and Oxford Street;</p> <p>A47 Uppingham Road – Percival Street to Coleman Road.</p> <p>Groby Road – A563 to Darlington Road (Reserve);</p> <p>Narborough Rd – Hinckley Rd to Upperton Rd</p>
5.	Classified Non-Principal Roads	130	Victoria Park Road; Saffron Lane	130	Fosse Road; Gipsy Lane
6.	Unclassified Neighbourhood Roads	180	Major patch repairs to 16 streets across the city (c. £10k each street)	180	Split over both years on assessment and prioritisation process.
7.	HRA Carriageway Patching & Resurfacing	40	Winter Maintenance emergency repairs after severe weather.	40	Winter maintenance emergency repairs after severe weather.

	<b>Description</b>	<b>2018/19 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>	<b>2019/20 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>
8.	Carriageway Surface Dressing Programme and thin slurry Carriageways	290	Surface dressing at 20 sites across various locations in the city (£190k)  Thin surface 7 sites (£100k)	290	Surface dressing at 20 sites across various locations in the city (£190k)  Thin surface 7 sites (£100k)
9.	Carriageway Joint Sealing Programme	50	10 sites across city	50	10 sites across city
10.	Footway Slurry Sealing Programme	75	16 sites across city from inspection and ward priorities	75	16 sites across city from inspection and ward priorities
11.	Concrete Carriageway Repairs	80	5 sites across city (£7k each site)  St Denys Road failed concrete repairs (£5k)  Parker Drive – worst bays and joint seal (£40k)	100	5 sites across city
12.	Road Hump Replacements	15	3 sites across city.	15	3 sites across city.
13.	Footway Relays and Reconstructions	150	2 sites across city – highest ranking slabbed footways.	150	2 sites across city.
14.	Strategic Bridge Deck Maintenance & Replacement Works	300		300	Strategic Bridge Deck Maintenance & Replacement Works
15.	Bridge Improvement & Maintenance Works.	200		200	

	<b>Description</b>	<b>2018/19 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>	<b>2019/20 Amount £000's</b>	<b>Notes &amp; Example Schemes</b>
16.	Traffic Signal Installations Renewals	155	<p>Stonesby Road/Trennant;</p> <p>Melton Road/Moores Road</p> <p>Melton Road/Windsor Avenue;</p> <p>East Park Road/Green Lane Road;</p> <p>Melton Road/Down Street;</p> <p>Aylestone Road/Grace Road;</p> <p>Henley Road/Glenfield Road</p>	160	<p>Checketts Road/St Bernard's;</p> <p>Loughborough Road/Elmdale ;</p> <p>University Road/Mayors Walk;</p> <p>King Richard's Road/Fosse Road;</p> <p>Welford Road/Almond Road;</p> <p>Fosse Road/Pool Road.</p>
17.	Lighting Column Replacements	40		40	
18.	Vehicle Activated Signs	10		10	
19.	Lifecycle Asset Management Development Project	100	Condition surveys, asset valuations and asset management system maintenance	100	Condition surveys, asset valuations and asset management system maintenance
	<b>Total</b>	<b>2,477</b>		<b>2,500</b>	
	Less over-programming	(375)	Capacity to manage programme	(398)	Capacity to manage programme
	<b>Total Available</b>	<b>2,102</b>		<b>2,102</b>	